UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 OR 15 (d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): March 15, 2024

OCUGEN, INC.

(Exact Name of Registrant as Specified in its Charter)

Delaware (State or Other Jurisdiction of Incorporation) **001-36751** (Commission File Number)

04-3522315 (I.R.S. Employer Identification Number)

11 Great Valley Parkway Malvern, Pennsylvania 19355 (484) 328-4701

(Addresses, including zip code, and telephone numbers, including area code, of principal executive offices)

N/A

(Former Name or Former Address, if Changed Since Last Report)

(Former Nat	ne of Former Address, if Changed Since	Last Report)
Check the appropriate box below if the Form 8-K filin following provisions:	ng is intended to simultaneously satisfy	the filing obligation of the registrant under any of the
☐ Written communications pursuant to Rule 425 under	the Securities Act (17 CFR 230.425)	
☐ Soliciting material pursuant to Rule 14a-12 under the	Exchange Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to Rul	e 14d-2(b) under the Exchange Act (17 G	CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rul	e 13e-4(c) under the Exchange Act (17 C	CFR 240.13e-4(c))
Securities	s registered pursuant to Section 12(b) o	of the Act:
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value per share	OCGN	The Nasdaq Stock Market LLC
		(The Nasdaq Capital Market)
Indicate by check mark whether the registrant is an eme		Rule 405 of the Securities Act of 1933 (§230.405 of this

chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company □

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On March 20, 2024, Ramesh Kumar, PhD, a member of the board of directors (the "Board of Directors") since 2019 notified Ocugen, Inc. (the "Company") that he will not stand for re-election as a director of the Company upon the expiration of his current term, which expires at the Company's 2024 Annual Meeting of Stockholders (the "Annual Meeting"). Class I directors of the Board of Directors, of which Mr. Kumar is a member, terms expire at the Annual Meeting and are up for re-election at the Annual Meeting. Dr. Kumar's refusal to stand for re-election was not the result of any disagreement with the Company on any matter relating to the Company's operations, policies or practices. The Company thanks Dr. Kumar for his years of service as a director.

Item 5.03. Amendments to Articles of Incorporation or Bylaws; Change in Fiscal Year.

On March 15, 2024, the Board of Directors of the Company approved an amendment (the "Bylaws Amendment") to the Second Amended and Restated Bylaws of the Company (the "Bylaws"), effective immediately. The Bylaws Amendment amended Section 2.5 of ARTICLE II of the Bylaws to reduce the quorum requirement for all meetings of stockholders of the Company from a majority of the voting power of the outstanding shares of the Corporation entitled to vote generally in the election of directors to one third of the voting power of the outstanding shares of the Corporation entitled to vote generally in the election of directors.

The foregoing description of the Bylaws Amendment is qualified in its entirety by reference to the full text of the Bylaws Amendment, a copy of which is filed with this Current Report on Form 8-K as Exhibit 3.1.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits

The following exhibits are being filed herewith:

Exhibit No.	Document
3.1 104	Amendment to Second Amended and Restated Bylaws of Ocugen, Inc. Cover Page Interactive Date File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Exchange Act, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: March 20, 2024

OCUGEN, INC.

By: /s/ Shankar Musunuri

Name: Shankar Musunuri

Title: Chairman, Chief Executive Officer, & Co-Founder

AMENDMENT TO THE SECOND AMENDED AND RESTATED BYLAWS of OCUGEN, INC.

The Second Amended and Restated Bylaws (the "Bylaws") of Ocugen, Inc., a Delaware corporation (the "Company"), are hereby amended as follows, effective as of March 20, 2024.

1. Section 2.5 of ARTICLE II of the Bylaws is hereby amended and restated in its entirety to read as follows:

"Quorum and Adjournment.

- A. Except as otherwise provided by law or by the Certificate of Incorporation, the holders of one third of the voting power of the outstanding shares of the Corporation entitled to vote generally in the election of directors (the "Voting Stock"), represented in person or by proxy, shall constitute a quorum at a meeting of stockholders, except that when specified business is to be voted on by a class or series voting separately as a class or series, the holders of a majority of the voting power of the shares of such class or series shall constitute a quorum for the transaction of such business for the purposes of taking action on such business. If a quorum shall fail to attend any meeting, the chairman of the meeting may adjourn the meeting to another place, if any, date or time. No notice of an adjourned meeting need be given if the time, place, if any, and the means of remote communication, if any, by which stockholders and proxy holders may be deemed to be present and vote at such adjourned meeting are announced at the meeting at which the adjournment is taken; provided such adjournment is for not more than thirty (30) days and further provided that no new record date is fixed for the adjourned meeting."
- 2. Except as specifically amended herein, the Bylaws shall remain unchanged and in full force and effect.

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OCUGEN, INC. CERTIFICATE OF ADOPTION OF AMENDMENT TO SECOND AMENDED AND RESTATED BYLAWS

The undersigned hereby certifies that he is the duly elected or appointed, qualified, and acting Corporate Secretary of Ocugen, Inc., a Delaware corporation, and that the foregoing Amendment to the Second Amended and Restated Bylaws constitutes the entire amendment to the Second Amended and Restated Bylaws, as duly adopted by the Board of Directors on March 15, 2024.

/s/ John Kouch John Kouch Corporate Secretary